NAME OF FACILITY BEING STUDIED: Walla Walla

		INAINE	OI I ACILITI	BEING STUDI				
							or inpatient psychiat	
					No capacity within service area for mental health. Would			lth. Would
					need to trans	fer to other V	AMC's in VISN.	
Alternate # 1								
		Baseline						
		workload						.
		from	2012	2022				Receiving
		Millman for	Projected	Projected		Year to		Facility %
Workload or Space	2001 ADC	beds &	Wkld (beds,	Wkld (beds,	% to be	begin	Receiving	contracted
Category	for IP	stops	stops)	stops)	transferred	transfer	Facility Name	out
Inpatient Medicine	6	8	13	10	100	2005	Contracts	100
Inpatient Surgery	0	1	-	-	N/A			
Inpatient Psych Acute	2.4	2	2	2	0		Contracts	
Inpatient Sub Abuse	3.4	3	3	2	0	2006	Contracts	
Inpatient Dom		-	-	-				
Inpatient NHCU	20	84	84	84	100		Contracts	100
Inpatient PRRTP	19	19	19	19	0	2006	Contracts	
Inpatient SCI		-	-	-				
Inpatient BRC		-	-	-				
Outpatient Primary Care		36,313	33,701	28,041	0			
Outpatient Specialty Care		15,102	47,961	42,392	0			
Outpatient Mental Health		13,496	21,069	16,404	0			
Ancilliary & Diagnostics		31,252	63,614	59,013	0			
Research SPACE	N/A		N/A	N/A				
Admin SPACE	N/A		N/A	N/A				
Other SPACE	N/A		N/A	N/A				
*Psych data calculated to s	eparate work	load appropr	iately					
							nt services. No inpa	
							Valla; 18 beds each	
							t dual diagnoses. S	
					001110 004 000	ant aur natior	nte Pafar neveh & a	
Alternate # 2							its. Keiei psych & a	cute detox to
					VISN facilities		its. Refer psych & a	cute detox to
		Baseline					its. Neier psych & a	cute detox to
		workload					ns. Neier psych & a	
		workload from	2012	2022		S	ns. Neier psych & a	Receiving
Warkland or Space	Rasolino	workload from Millman for	2012	2022 Projected	VISN facilities	Year to		Receiving Facility %
Workload or Space	Baseline	workload from Millman for beds &	projected	Projected	VISN facilities % to be	Year to begin	Receiving	Receiving Facility % contracted
Category	Wkld	workload from Millman for beds & stops	projected Wkld	Projected Wkld	VISN facilities % to be transferred	Year to begin transfer	Receiving Facility Name	Receiving Facility % contracted out
Category Inpatient Medicine	Wkld 6	workload from Millman for beds & stops	projected	Projected	% to be transferred	Year to begin transfer	Receiving	Receiving Facility % contracted
Category Inpatient Medicine Inpatient Surgery	Wkld 6	workload from Millman for beds & stops	projected Wkld 13	Projected Wkld 10	% to be transferred 100 N/A	Year to begin transfer	Receiving Facility Name Contracts	Receiving Facility % contracted out
Inpatient Medicine Inpatient Surgery Inpatient Psych Acute	Wkld 6 0 2.4	workload from Millman for beds & stops 8 1	projected Wkld 13 - 2	Projected Wkld 10	% to be transferred 100 N/A 100	Year to begin transfer 2005	Receiving Facility Name Contracts Spokane	Receiving Facility % contracted out
Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse	Wkld 6	workload from Millman for beds & stops	projected Wkld 13 - 2 3	Projected Wkld 10 - 2 2	% to be transferred 100 N/A	Year to begin transfer 2005	Receiving Facility Name Contracts	Receiving Facility % contracted out
Inpatient Medicine Inpatient Surgery Inpatient Psych Acute	Wkld 6 0 2.4	workload from Millman for beds & stops 8 1	projected Wkld 13 - 2	Projected Wkld 10	% to be transferred 100 N/A 100	Year to begin transfer 2005	Receiving Facility Name Contracts Spokane Spokane	Receiving Facility % contracted out
Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse Inpatient Dom	Wkld 6 0 2.4 3.4	workload from Millman for beds & stops 8 1 2 3 -	projected Wkld 13 - 2 3	Projected Wkld 10 - 2 2 -	% to be transferred 100 N/A 100	Year to begin transfer 2005 2006 2006	Receiving Facility Name Contracts Spokane Spokane Lease space - VA	Receiving Facility % contracted out 100 50
Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse	Wkld 6 0 2.4	workload from Millman for beds & stops 8 1	projected Wkld 13 - 2 3	Projected Wkld 10 - 2 2	% to be transferred 100 N/A 100	Year to begin transfer 2005	Receiving Facility Name Contracts Spokane Spokane Lease space - VA staff	Receiving Facility % contracted out
Category Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse Inpatient Dom Inpatient NHCU	Wkld 6 0 2.4 3.4	workload from Millman for beds & stops 8 1 2 3 - 84	projected Wkld 13 - 2 3 - 84	Projected Wkld 10 - 2 2 - 84	% to be transferred 100 N/A 100 100	Year to begin transfer 2005 2006 2006	Receiving Facility Name Contracts Spokane Spokane Lease space - VA staff Lease housing in	Receiving Facility % contracted out 100 50 100
Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse Inpatient Dom Inpatient NHCU Inpatient PRRTP	Wkld 6 0 2.4 3.4	workload from Millman for beds & stops 8 1 2 3 - 84	projected Wkld 13 - 2 3	Projected Wkld 10 - 2 2 84	% to be transferred 100 N/A 100	Year to begin transfer 2005 2006 2006	Receiving Facility Name Contracts Spokane Spokane Lease space - VA staff	Receiving Facility % contracted out 100 50
Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse Inpatient Dom Inpatient NHCU Inpatient PRRTP Inpatient SCI	Wkld 6 0 2.4 3.4	workload from Millman for beds & stops 8 1 2 3 - 84	projected Wkld 13 - 2 3 - 84 19	Projected Wkld 10 - 2 2 - 84 19	% to be transferred 100 N/A 100 100	Year to begin transfer 2005 2006 2006	Receiving Facility Name Contracts Spokane Spokane Lease space - VA staff Lease housing in	Receiving Facility % contracted out 100 50 100
Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse Inpatient Dom Inpatient NHCU Inpatient PRRTP Inpatient SCI Inpatient BRC	Wkld 6 0 2.4 3.4	workload from Millman for beds & stops 8 1 2 3 - 84 19	projected Wkld 13 - 2 3 - 84 19	Projected Wkld 10 - 2 2 - 84 - 19	% to be transferred 100 N/A 100 100	Year to begin transfer 2005 2006 2006	Receiving Facility Name Contracts Spokane Spokane Lease space - VA staff Lease housing in	Receiving Facility % contracted out 100 50 100
Category Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse Inpatient Dom Inpatient NHCU Inpatient PRRTP Inpatient SCI Inpatient BRC Outpatient Primary Care	Wkld 6 0 2.4 3.4	workload from Millman for beds & stops 8 1 2 3 - 84 19 - 36,313	projected Wkld 13 - 2 3 - 84 19 - 33,701	Projected Wkld 10 - 2 2 - 84 19 - 28,041	% to be transferred 100 N/A 100 100	Year to begin transfer 2005 2006 2006	Receiving Facility Name Contracts Spokane Spokane Lease space - VA staff Lease housing in	Receiving Facility % contracted out 100 50 100
Category Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse Inpatient Dom Inpatient NHCU Inpatient PRRTP Inpatient SCI Inpatient BRC Outpatient Primary Care Outpatient Specialty Care	Wkld 6 0 2.4 3.4	workload from Millman for beds & stops 8 1 2 3 3 - 84 19 - 36,313 15,102	projected Wkld 13 - 2 3 - 84 19 - 33,701 47,961	Projected Wkld 10 - 2 2 - 84 19 - 28,041 42,392	% to be transferred 100 N/A 100 100 100	Year to begin transfer 2005 2006 2006	Receiving Facility Name Contracts Spokane Spokane Lease space - VA staff Lease housing in	Receiving Facility % contracted out 100 50 100
Category Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse Inpatient Dom Inpatient NHCU Inpatient PRRTP Inpatient SCI Inpatient BRC Outpatient Primary Care Outpatient Specialty Care Outpatient Mental Health	Wkld 6 0 2.4 3.4	workload from Millman for beds & stops 8 1 2 3 3 - 84 19 - 36,313 15,102 13,496	projected Wkld 13 - 2 3 - 84 19 - 33,701 47,961 21,069	Projected Wkld 10 - 2 2 - 84 19 - 28,041 42,392 16,404	% to be transferred 100 N/A 100 100 100 0 0 0	Year to begin transfer 2005 2006 2006	Receiving Facility Name Contracts Spokane Spokane Lease space - VA staff Lease housing in	Receiving Facility % contracted out 100 50 100
Category Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse Inpatient Dom Inpatient NHCU Inpatient PRRTP Inpatient SCI Inpatient BRC Outpatient Primary Care Outpatient Specialty Care Outpatient Mental Health Ancilliary & Diagnostics	Wkld 6 0 2.4 3.4 20 19	workload from Millman for beds & stops 8 1 2 3 3 - 84 19 - 36,313 15,102	projected Wkld 13 - 2 3 - 84 19 - 33,701 47,961 21,069 63,614	Projected Wkld 10 - 2 2 - 84 19 - 28,041 42,392 16,404 59,013	% to be transferred 100 N/A 100 100 100	Year to begin transfer 2005 2006 2006	Receiving Facility Name Contracts Spokane Spokane Lease space - VA staff Lease housing in	Receiving Facility % contracted out 100 50 100
Category Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse Inpatient Dom Inpatient NHCU Inpatient PRRTP Inpatient SCI Inpatient BRC Outpatient Primary Care Outpatient Specialty Care Outpatient Mental Health Ancilliary & Diagnostics Research SPACE	Wkld 6 0 2.4 3.4 20 19	workload from Millman for beds & stops 8 1 2 3 3 - 84 19 - 36,313 15,102 13,496	projected Wkld 13 - 2 3 - 84 19 - 33,701 47,961 21,069 63,614 N/A	Projected Wkld 10 - 2 2 - 84 19 28,041 42,392 16,404 59,013 N/A	% to be transferred 100 N/A 100 100 100 0 0 0	Year to begin transfer 2005 2006 2006	Receiving Facility Name Contracts Spokane Spokane Lease space - VA staff Lease housing in	Receiving Facility % contracted out 100 50 100
Category Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse Inpatient Dom Inpatient NHCU Inpatient PRRTP Inpatient SCI Inpatient BRC Outpatient Primary Care Outpatient Specialty Care Outpatient Mental Health Ancilliary & Diagnostics Research SPACE Admin SPACE	Wkld 6 0 2.4 3.4 20 19 N/A N/A	workload from Millman for beds & stops 8 1 2 3 3 - 84 19 - 36,313 15,102 13,496	projected Wkld 13 - 2 3 - 84 19 - 33,701 47,961 21,069 63,614 N/A N/A	Projected Wkld 10 - 2 2 - 84 19 28,041 42,392 16,404 59,013 N/A N/A	% to be transferred 100 N/A 100 100 100 0 0 0	Year to begin transfer 2005 2006 2006	Receiving Facility Name Contracts Spokane Spokane Lease space - VA staff Lease housing in	Receiving Facility % contracted out 100 50 100
Category Inpatient Medicine Inpatient Surgery Inpatient Psych Acute Inpatient Sub Abuse Inpatient Dom Inpatient NHCU Inpatient PRRTP Inpatient SCI Inpatient BRC Outpatient Primary Care Outpatient Specialty Care Outpatient Mental Health Ancilliary & Diagnostics Research SPACE	Wkld 6 0 2.4 3.4 20 19 N/A N/A N/A	workload from Millman for beds & stops 8 1 2 3 - 84 19 - 36,313 15,102 13,496 31,252	projected Wkld 13 - 2 3 - 84 19 33,701 47,961 21,069 63,614 N/A N/A N/A	Projected Wkld 10 - 2 2 - 84 19 28,041 42,392 16,404 59,013 N/A	% to be transferred 100 N/A 100 100 100 0 0 0	Year to begin transfer 2005 2006 2006	Receiving Facility Name Contracts Spokane Spokane Lease space - VA staff Lease housing in	Receiving Facility % contracted out 100 50 100

Alternate # 1 Receiving Facility Name: N/A

Alternate # 2	Receiving Fac	cility # 2 Spokar	ne		
Vacant Space in 2022 =		EU out space in 2022 =		Outleased space in 2022 =	
Workload or Space Category	Additional SF Needed	New Construction SF	Conversion of Vacant SF	Lease SF	Contract remaining workload to match space added? Y/N
Inpatient Medicine					
Inpatient Surgery					
Inpatient Psych					
Inpatient Dom					
Inpatient NHCU					
Inpatient PRRTP					
Inpatient SCI					
Inpatient BRC					
Outpatient Primary Care					
Outpatient Specialty Care					
Outpatient Mental Health					
Ancilliary & Diagnostics					
Research SPACE					
Admin SPACE					
Other SPACE					
= VSSC completed = VISN completed					

Alternate # 2	Receiving Fac	eceiving Facility # 1 Wallla Walla moving to community for PRRTP and HCU					
Vacant Space in 2022 =		EU out space in 2022 =		Outleased space in 2022 =			
Workload or Space Category	Additional SF Needed	New Construction SF	Conversion of Vacant SF	Lease SF	Contract remaining workload to match space added? Y/N		
Inpatient Medicine							
Inpatient Surgery							
Inpatient Psych							
Inpatient Dom							
Inpatient NHCU	16136			16136			
Inpatient PRRTP	*13314			13314			
Inpatient SCI							
Inpatient BRC							
Outpatient Primary Care							
Outpatient Specialty Care							
Outpatient Mental Health							
Ancilliary & Diagnostics							
Research SPACE							
Admin SPACE							
Other SPACE							
*33285 X.40%=13314							

Alternate # 1	Name of Fac	ility Being Stud	died: Walla Wa	ılla			
			SF to be for				
		SF to be	Enhanced	SF to be	SF to be	Remaining	
	Vacant SF	Demolished	Use	divested	outleased	Vacant	
Existing MP 2022	24,917	180,975	0	0	740	24917	
Newly vacated	0	180975			0	25657	
NHCLL already moved to vacant in original IRM input							

NHCU already moved to	vacant in original IBM input	_
	= VSSC completed	= VISN completed

Alternate # 2	Name of Fac	ility Being Stu	died: Walla Wa	alla		
			SF to be for			
		SF to be	Enhanced	SF to be	SF to be	Remaining
	Vacant SF	Demolished	Use	divested	outleased	Vacant
Existing MP 2022	24,917	180,975	0	0	740	24917
Newly vacated	52513	180975			0	25657

= VSSC completed = VISN completed

Alternate # 1	Name of Facilit	y Being St	udied: WALI	LA WALLA	inpatient p	sych on ca	mpus	
CARES Category (Dom, Specialty Care or NHCU)	County Name	FY 2012 Workload (BDOC) (CS)	Travel time from County to Facility being studied	Workload to be transferred	Travel Time		Travel Time from County	
				Contract				·
Dom								
NHCU	YAKIMA	6,494		6,494	0			
NHCU	UMATILLA	5,105		5,105	0			
NHCU	BENTON	3,753		3,753	0			
NHCU	WALLA WALLA	3,596		3,596	0			
Specialty	YAKIMA	11,190		0				
Specialty	BENTON	8,751		0				
Specialty	UMATILLA	6,039		0				
Specialty	WALLA WALLA	5,128		0				

	Current Access	New
Туре	%	Access %
Primary Care	56%	56
Acute Care	64%	86.4

= VSSC completed	= VISN completed
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Alternate # 2	Name of Facilit	Name of Facility Being Studied: WALLA WALLA Contract Inpatient						
CARES Category (Dom, Specialty Care or NHCU)	County Name	FY 2012 Workload (BDOC)	Travel time from County to Facility being studied		Travel Time from County	Workload to be transferred to Facility B	Travel Time from County	New weighted Travel Time (calculated)
Dom								·
NHCU	YAKIMA	6,494	6,494	0				
NHCU	UMATILLA	5,105	5,105	0				
NHCU	BENTON	3,753	3,753	0				
NHCU	WALLA WALLA	3,596	3,596	0				
Specialty	YAKIMA	11,190						
Specialty	BENTON	8,751						
Specialty	UMATILLA	6,039						
Specialty	WALLA WALLA	5,128						
1		Ī						

	Current Access	New
Type	%	Access %
Primary Care	55.6	55.6
Acute Care	63.72	86.4

= VSSC completed	= VISN completed
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Step 4, Infrastructure

2001 Baseline Data	Name of Facility Being Studied: Walla Walla										
		Original									
		Bed	Number of	Number of		Average	Annual	Valuation of			
	Campus	Capacity	Vacant	Occupied	Vacant	Condition	Capital	Campus			
Facility Name	Acreage	(Beds)	Bldgs	Bldgs	Space (SF)	Score	Costs *	(AEW)			
Walla Walla	84	66	6	22	2020	2.6	1,859,685	45,000,000.00			

Current level Quarters

Status Quo

Facility Being Reviewed: Walla Walla

Walla Walla

Recurring Costs											
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Inpatient Op Cost	14,499,993	14,488,744	14,452,722	14,415,392	14,346,661	14,262,173	14,167,427	14,069,395	13,928,582	13,790,176	13,656,845
Outpatient Op Cost	17,635,182	17,790,393	17,878,135	17,926,053	17,917,431	17,866,263	17,772,715	17,656,327	17,474,424	17,278,409	17,075,477
Non Clinical Categories	1,956,528	1,954,666	1,952,807	1,950,948	1,949,093	1,947,238	1,945,385	1,943,535	1,941,685	1,939,837	1,937,992
Vacant Space Op Cost	25,242	25,218	25,194	25,170	25,146	25,122	25,099	25,075	25,051	25,027	25,003

Non-Recurring Costs
Estimated Capital Costs 1,859,685 1,827,835 1,796,531 1,765,763 1,735,521 1,705,798 1,676,583 1,647,869 1,619,647 1,591,908 1,564,644

Recurring Costs											
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Inpatient Op Cost	31,302,561	31,514,153	31,653,476	31,751,983	31,786,099	31,743,631	31,619,991	31,470,861	31,126,538	30,776,605	30,453,259
Outpatient Op Cost	33,924,379	34,627,557	35,184,963	35,644,943	35,989,112	36,196,543	36,299,743	36,329,663	36,214,953	36,058,344	35,861,762
Non Clinical Categories	1,238,122	1,236,944	1,235,767	1,234,591	1,233,416	1,232,242	1,231,070	1,229,899	1,228,729	1,227,560	1,226,392
Vacant Space Op Cost	65,673	65,611	65,549	65,486	65,424	65,362	65,299	65,237	65,175	65,113	65,051

Non-Recurring Costs											
Estimated Capital Costs	3,276,055	3,219,947	3,164,801	3,110,599	3,057,325	3,004,964	2,953,499	2,902,916	2,853,199	2,804,333	2,756,305

Status Quo

Facility Being Reviewed:

2015 2016 2017 2018 2019 2020 2021 2022

Walla Walla

Recurring Costs								
	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	13,529,873	13,426,009	13,342,335	13,260,392	13,179,797	13,094,891	13,003,648	12,924,296
Outpatient Op Cost	16,878,601	16,688,167	16,521,943	16,355,012	16,174,203	15,985,300	15,779,421	15,576,234
Non Clinical Categories	1,936,148	1,934,306	1,932,465	1,930,627	1,928,789	1,926,954	1,925,121	1,923,289
Vacant Space Op Cost	24,979	24,956	24,932	24,908	24,884	24,861	24,837	24,813

Non-Recurring Costs								
Estimated Capital Costs	1,537,847	1,511,509	1,485,622	1,460,179	1,435,171	1,410,591	1,386,433	1,362,688

Recurring Costs								
	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	30,152,086	29,882,010	29,700,208	29,496,193	29,302,475	29,097,216	28,873,098	28,648,671
Outpatient Op Cost	35,635,993	35,387,975	35,196,927	34,964,871	34,708,872	34,416,928	34,079,664	33,737,627
Non Clinical Categories	1,225,225	1,224,059	1,222,895	1,221,731	1,220,568	1,219,407	1,218,247	1,217,088
Vacant Space Op Cost	64,989	64,928	64,866	64,804	64,742	64,681	64,619	64,558

Non-Recurring Costs								
Estimated Capital Costs	2,709,099	2,662,701	2,617,098	2,572,277	2,528,222	2,484,923	2,442,364	2,400,535



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Recurring Costs														
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Inpatient Op Cost	16,319,836	15,731,775	15,677,906	15,816,406	17,134,724	16,984,913	16,830,041	16,671,536	16,435,275	16,203,478	15,981,538	15,771,364	15,599,827	15,461,236
Outpatient Op Cost	18,258,386	18,390,744	18,462,391	18,344,432	18,023,856	17,961,437	17,858,739	17,735,003	17,550,576	17,353,449	17,149,864	17,014,770	16,834,469	16,676,634
Non Clinical Op Cost	1,956,528	1,954,666	1,952,807	1,950,948	1,949,093	1,947,238	1,945,385	1,943,535	1,941,685	1,939,837	1,937,992	1,936,148	1,934,306	1,932,465
Vacant Space Op Cost	113,108	200,860	196,547	205,565	345,798	339,280	334,322	329,648	399,582	325,676	325,048	333,479	335,269	
Savings/Cost/Profit	432,415	419,249	406,484	394,108	382,108	370,474	359,194	348,258	337,654	327,374	317,406	307,742	298,372	289,288
		С	ontract adjus	tment for spe	ecialty care 4	60								
Recurring Savings														
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	•	•			•	•	·		•		•	•		
Non Recurring Costs														
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
New Construction	3,634,243	0	881,906	3,351,634	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Leases	942,855	0	0	0	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	193,321	0	0	0	0	0	165,163	0	0	105,682	0	532,327	0	0
Non Recurring Revenue)		•	•		•	•	•			•	•	•	

Recurring Costs														
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Inpatient Op Cost	31,043,128	31,250,119				31,977,478								
Outpatient Op Cost	36,632,183	36,217,114	35,958,323	36,401,606	38,026,169	37,970,384	38,025,224	38,013,124	37,783,916	37,526,189	37,215,016	36,898,018	36,565,709	36,319,933
Non Clinical Op Cost	1,238,122	1,236,944	1,235,767	1,234,591	1,233,416	1,232,242	1,231,071	1,229,899	1,228,729	1,227,560	1,226,392	1,225,225	1,224,059	1,222,895
Vacant Space Op Cost	42,310	40,944	39,738	38,761	38,097	37,444	36,803	36,173	35,606	35,462	35,260	35,038	34,758	35,248
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recurring Savings														
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Non Recurring Costs														
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
New Construction	1,318,645	2,493,375	0	0	3,281,610	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Leases	0	0	1,101,216	0	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Non Recurring Revenue	9			-		-	-	-	-		-	-		
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0	0



Non Recurring Revenue Savings/Cost/Profit

Walla Walla						
	2018	2019	2020	2021	2022	
Recurring Costs						
	2018	2019	2020	2021	2022	
Inpatient Op Cost	15,328,458	15,196,433	15,059,018	14,910,945	14,779,937	301,894,646
Outpatient Op Cost	16,518,363	16,348,454	16,170,961	15,978,831	15,788,929	328,420,288
Non Clinical Op Cost	1,930,627	1,928,789	1,926,954	1,925,121	1,923,289	36,857,413
Vacant Space Op Cost	337,002	338,299	338,590	340,551	128,933	5,603,763
Savings/Cost/Profit	280,480	271,940	263,660	255,632	247,849	6,309,687
		,				679,085,797
Recurring Savings						
Savings/Cost/Profit	0	0	0	0	0	
	•	•	•	•		
Non Recurring Costs						
	2018	2019	2020	2021	2022	
New Construction	0	0	0	0	0	7,867,783
Renovate	0	0	0	0	0	0
Leases	0	0	0	0	0	942,855
Vacant Space Demolition	0	0	13,473	0	518,385	1,528,351
						10,338,989
Non Recurring Revenue						
Savings/Cost/Profit	0	0	0	0	0	
Spokane						
Recurring Costs						
	2018	2019	2020	2021	2022	
Inpatient Op Cost	29,270,331	29,079,762	28,876,670	28,655,691	28,435,373	577,142,003
Outpatient Op Cost	35,983,248	35,650,952	35,266,363	34,867,097	34,417,442	695,738,010
Non Clinical Op Cost	1,221,731	1,220,568	1,219,407	1,218,247	1,217,088	23,323,953
Vacant Space Op Cost	36,031	36,514	36,981	37,547	38,138	706,853
Savings/Cost/Profit	0	0	0	0	0	0
						1,296,910,819
Recurring Savings						
Savings/Cost/Profit	0	0	0	0	0	
Non Recurring Costs						
	2018	2019	2020	2021	2022	
New Construction	0	0	0	0	0	7,093,630
Renovate	0	0	0	0	0	0
Leases	0	0	0	0	0	1,101,216
Vacant Space Demolition	0	0	0	0	0	0
				- J		-
Non Poourring Povenue			•	•		8,194,846

0

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100% contract

Facility Being Reviewed: Walla Walla

Trana Trana										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Recurring Costs										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Inpatient Op Cost	16,333,667	15,877,536	15,829,804	15,774,381	15,666,880	15,535,218	15,381,558	15,224,598	14,989,714	14,759,292
Outpatient Op Cost	18,268,374	18,456,254	18,147,472	18,183,439	17,977,566	17,922,264	17,829,085	17,715,977	17,540,379	17,284,923
Non Clinical Op Cost	1,956,528	1,954,666	1,952,807	1,950,948	1,949,093	1,947,238	1,945,385	1,943,535	1,941,685	1,939,837
Vacant Space Op Cost	278,847	285,885	280,116	274,789	352,362	346,793	341,694	336,906	406,717	332,689
Savings/Cost/Profit	564,020	546,847	1,294,838	1,255,414	1,217,190	1,180,130	1,144,198	1,109,361	1,075,584	1,042,835
Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0
Non Recurring Costs										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
New Construction	0	1,256,182	0	3,351,634	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	353,571	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	193,321	0	0	0	0	0	165,163	0	0	105,682
Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
31,043,128	31,250,119	31,387,715	31,593,447	31,817,515	31,977,478	31,672,944	31,439,101	30,872,138	30,527,36
36,632,183	36,217,114	35,958,323	36,401,606	38,026,169	37,970,384	38,025,224	38,013,124	37,783,916	37,526,18
1,238,122	1,236,944	1,235,767	1,234,591	1,233,416	1,232,242	1,231,071	1,229,899	1,228,729	1,227,56
42,310	40,944	39,738	38,761	38,097	37,444	36,803	36,173	35,606	35,46
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	(
2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
1,318,645	2,493,375	0	0	3,281,610	0	0	0	0	(
0	0	0	0	0	0	0	0	0	(
0	0	1,101,216	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
-									
	31,043,128 36,632,183 1,238,122 42,310 0 0 2004 1,318,645 0	31,043,128 31,250,119 36,632,183 36,217,114 1,238,122 1,236,944 42,310 40,944 0 0 0	31,043,128 31,250,119 31,387,715 36,632,183 36,217,114 35,958,323 1,238,122 1,236,944 1,235,767 42,310 40,944 39,738 0 0 0 0 0 0 2004 2005 2006 1,318,645 2,493,375 0 0 0 0 1,101,216 0	31,043,128 31,250,119 31,387,715 31,593,447 36,632,183 36,217,114 35,958,323 36,401,606 1,238,122 1,236,944 1,235,767 1,234,591 42,310 40,944 39,738 38,761 0 0 0 0 0 0 0 0 2004 2005 2006 2007 1,318,645 2,493,375 0 0 0 0 0 0 0 0 0 1,101,216 0	31,043,128 31,250,119 31,387,715 31,593,447 31,817,515 36,632,183 36,217,114 35,958,323 36,401,606 38,026,169 1,238,122 1,236,944 1,235,767 1,234,591 1,233,416 42,310 40,944 39,738 38,761 38,097 0 0 0 0 0 0 2004 2005 2006 2007 2008 1,318,645 2,493,375 0 0 3,281,610 0 0 0 0 0 0 0 0 1,101,216 0 0 0	31,043,128 31,250,119 31,387,715 31,593,447 31,817,515 31,977,478 36,632,183 36,217,114 35,958,323 36,401,606 38,026,169 37,970,384 1,238,122 1,236,944 1,235,767 1,234,591 1,233,416 1,232,242 42,310 40,944 39,738 38,761 38,097 37,444 0 0 0 0 0 0 0 0 0 0 0 0 0 0 2004 2005 2006 2007 2008 2009 1,318,645 2,493,375 0 0 3,281,610 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	31,043,128 31,250,119 31,387,715 31,593,447 31,817,515 31,977,478 31,672,944 36,632,183 36,217,114 35,958,323 36,401,606 38,026,169 37,970,384 38,025,224 1,238,122 1,236,944 1,235,767 1,234,591 1,233,416 1,232,242 1,231,071 42,310 40,944 39,738 38,761 38,097 37,444 36,803 0 0 0 0 0 0 0 0 2004 2005 2006 2007 2008 2009 2010 1,318,645 2,493,375 0 0 3,281,610 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	31,043,128 31,250,119 31,387,715 31,593,447 31,817,515 31,977,478 31,672,944 31,439,101 36,632,183 36,217,114 35,958,323 36,401,606 38,026,169 37,970,384 38,025,224 38,013,124 1,238,122 1,236,944 1,235,767 1,234,591 1,233,416 1,232,242 1,231,071 1,229,899 42,310 40,944 39,738 38,761 38,097 37,444 36,803 36,173 0 0 0 0 0 0 0 0 0 2004 2005 2006 2007 2008 2009 2010 2011 1,318,645 2,493,375 0 0 3,281,610 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	31,043,128 31,250,119 31,387,715 31,593,447 31,817,515 31,977,478 31,672,944 31,439,101 30,872,138 36,632,183 36,217,114 35,958,323 36,401,606 38,026,169 37,970,384 38,025,224 38,013,124 37,783,916 1,238,122 1,236,944 1,235,767 1,234,591 1,233,416 1,232,242 1,231,071 1,229,899 1,228,729 42,310 40,944 39,738 38,761 38,097 37,444 36,803 36,173 35,606 0

2014	2015	2016	2017	2018	2019	2020	2021	2022	
2014	2015	2016	2017	2018	2019	2020	2021	2022	
14,538,728	14,328,277	14,159,924	14,022,538	13,890,965	13,760,636	13,624,259	13,477,879	13,347,906	280,523,760
17,092,614	16,866,301	16,687,453	16,497,397	16,340,562	16,138,486	15,945,638	15,738,164	15,516,184	326,148,532
1,937,992	1,936,148	1,934,306	1,932,465	1,930,627	1,928,789	1,926,954	1,925,121	1,923,289	36,857,413
331,940	333,245	331,389	328,884	326,329	323,753	320,201	318,002	118,450	5,968,991
1,011,084	980,299	950,452	921,513	893,456	866,252	839,877	814,306	789,512	18,497,168
									667,995,864
0	0	0	0	0	0	0	0	0	0
									667,995,864
2014	2015	2016	2017	2018	2019	2020	2021	2022	
0	0	0	0	0	0	0	0	0	4607816
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	353571
0	532,327	0	0	0	0	13,473	0	495,085	1505051
									6466438
0	0	0	0	0	0	0	0		0

	1								
2014	2015	2016	2017	2018	2019	2020	2021	2022	
30,210,045	29,914,885	29,648,958	29,469,339	29,270,331	29,079,762	28,876,670	28,655,691	28,435,373	577,142,003
37,215,016	36,898,018	36,565,709	36,319,933	35,983,248	35,650,952	35,266,363	34,867,097	34,417,442	695,738,010
1,226,392	1,225,225	1,224,059	1,222,895	1,221,731	1,220,568	1,219,407	1,218,247	1,217,088	23,323,953
35,260	35,038	34,758	35,248	36,031	36,514	36,981	37,547	38,138	706,853
0	0	0	0	0	0	0	0	0	0
									1,296,910,819
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0 1,296,910,819
0	0	0	0	0	0	0	0	0	· ·
2014	2015	2016	2017	2018	2019	2020	2021	2022	· ·
		2016	2017		2019				· ·
2014	2015	2016	2017	2018	2019	2020	2021		1,296,910,819
2014 0	2015	2016 0	2017 0 0	2018 0	2019 0	2020	2021		1,296,910,819 7093630
2014 0 0	2015 0	2016 0 0 0	2017 0 0 0	2018 0 0	2019 0 0	2020 0 0 0	2021 0	2022 0 0 0	1,296,910,819 7093630 0
2014 0 0 0	2015 0 0 0	2016 0 0 0	2017 0 0 0	2018 0 0 0	2019 0 0	2020 0 0 0	2021 0 0 0	2022 0 0 0	7093630 0 1101216
2014 0 0 0	2015 0 0 0	2016 0 0 0	2017 0 0 0	2018 0 0 0	2019 0 0	2020 0 0 0	2021 0 0 0	2022 0 0 0	7093630 0 1101216
2014 0 0 0	2015 0 0 0	2016 0 0 0	2017 0 0 0	2018 0 0 0	2019 0 0 0	2020 0 0 0	2021 0 0 0	2022 0 0 0	7093630 0 1101216

Facility Being Reviewed: Walla Walla

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Recurring Costs													
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Inpatient Op Cost	19,009,821	17,870,777	17,729,901	17,667,462	17,553,043	17,414,556	17,254,165	17,090,562	16,849,126	16,711,299	16,484,261	16,267,426	16,092,771
Outpatient Op Cost	18,268,374	18,456,254	18,147,472	18,183,439	17,977,566	17,922,264	17,829,085	17,715,977	17,540,379	17,284,923	17,092,614	16,866,301	16,687,453
Non Clinical Op Cost	1,956,528	1,954,666	1,952,807	1,950,948	1,949,093	1,947,238	1,945,385	1,943,535	1,941,685	1,939,837	1,937,992	1,936,148	1,934,306
Vacant Space Op Cost	131,638	140,815	280,116	274,789	352,362	346,793	341,694	336,906	406,717	332,689	331,940	333,245	331,389
Savings/Cost/Profit	564,020	546,847	1,699,344	1,648,292	1,588,756	1,525,490	1,457,698	1,392,011	1,310,019	1,341,722	1,261,482	1,253,936	1,189,682
			Psych Contrac	t 775K/year PC	: - 519K, 600K	for Specialty c	are						
Recurring Savings													
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0
Non Recurring Costs													
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
New Construction	0	1,256,182	0	3,351,634	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0	0	0	0
Leases	353,571	0	0	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	193,321	0	0	0	0	0	165,163	0	0	105,682	0	532,327	0
		•	•	•			•		•	•			
Non Recurring Revenue													
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0

Receiving Facility 1: Spokane

Recurring Costs													
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Inpatient Op Cost	31,043,128	31,250,119	31,843,222	32,047,203	32,271,318	32,431,407	32,128,191	31,896,657	31,335,096	30,871,518	30,559,420	30,268,955	30,006,844
Outpatient Op Cost	36,632,183	36,217,114	35,958,323	36,401,606	38,026,169	37,970,384	38,025,224	38,013,124	37,783,916	37,526,189	37,215,016	36,898,018	36,565,709
Non Clinical Op Cost	1,238,122	1,236,944	1,235,767	1,234,591	1,233,416	1,232,242	1,231,071	1,229,899	1,228,729	1,227,560	1,226,392	1,225,225	1,224,059
Vacant Space Op Cost	42,310	30,932	29,897	29,088	28,590	28,100	27,619	27,146	26,734	26,742	26,689	26,614	26,478
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0
Recurring Savings													
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0
Non Recurring Costs													
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
New Construction	1,318,645	2,493,375	0	0	3,281,610	0	0	0	0	0	0	0	0
Renovate	0	79,045	77,692	0	0	0	0	0	0	0	0	0	0
Leases	0	0	1,101,216	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0	0	0	0
											-		•
Non Recurring Revenue		•		•			•	•				•	
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0	0	0	0

Facility Being Reviewed: Walla Walla

vvalia vvalia	2017	2018	2019	2020	2021	2022	
Recurring Costs							
	2017	2018	2019	2020	2021	2022	
Inpatient Op Cost	16,040,537	15,948,378	15,811,860	15,669,372	15,516,958	15,381,027	318,363,302
Outpatient Op Cost	16,497,397	16,340,562	16,138,486	15,945,638	15,738,164	15,516,184	326,148,532
Non Clinical Op Cost	1,932,465	1,930,627	1,928,789	1,926,954	1,925,121	1,923,289	36,857,413
Vacant Space Op Cost	328,884	326,329	323,753	320,201	318,002	118,450	5,676,712
Savings/Cost/Profit	1,173,851	1,162,275	1,111,202	1,058,936	1,009,269	959,479	23,254,311
				, ,		,	710,300,270
Recurring Savings							
Savings/Cost/Profit	0	0	0	0	0	0	0
							710,300,270
Non Recurring Costs	, , , , , , , , , , , , , , , , , , , ,						
	2017	2018	2019	2020	2021	2022	
New Construction	0	0	0	0	0	0	4607816
Renovate	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	353571
Vacant Space Demolition	0	0	0	13,473	0	495,085	1505051
						-	6466438
Non Recurring Revenue	1 1						•
Savings/Cost/Profit	0	0	0	0	0	0	0 6466438
Receiving Facility 1: Spokane Recurring Costs						_	
recurring costs	2017	2018	2019	2020	2021	2022	
Inpatient Op Cost	29,714,268	29,460,883	29,272,934	29,072,416	28,854,321	28,636,999	582,964,899
Outpatient Op Cost	36,319,933	35,983,248	35,650,952	35,266,363	34,867,097	34,417,442	695,738,010
Non Clinical Op Cost	1,222,895	1,221,731	1,220,568	1,219,407	1,218,247	1,217,088	23,323,953
Vacant Space Op Cost	26,204	26,923	27,562	28,182	28,900	29,639	544,349
Savings/Cost/Profit	0	0	0	0	0	0	0,5 .0
	<u> </u>						1,302,571,211
Recurring Savings							, ,- ,
Savings/Cost/Profit	0	0	0	0	0	0	0
			•		-		1,302,571,211
Non Recurring Costs		·	<u> </u>	·	<u>-</u>	-	
	2017	2018	2019	2020	2021	2022	
New Construction	0	0	0	0	0	0	7093630
Renovate	0	0	0	0	0	0	156737
Leases	0	0	0	0	0	0	1101216
Vacant Space Demolition	0	0	0	0	0	0	0
							8351583
Non Recurring Revenue							
	,						
Savings/Cost/Profit	0	0	0	0	0		0
Savings/Cost/Profit	0	0	0	0	0		0 8351583

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Walla Walla

Recurring Costs										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Inpatient Op Cost	20,532,865	20,178,158	19,728,617	19,663,978	19,551,837	19,418,303	19,266,131	19,111,027	18,891,446	18,675,781
Outpatient Op Cost	18,268,374	18,456,254	18,147,472	18,183,439	17,977,566	17,922,264	17,829,085	17,715,977	17,540,379	17,284,923
Non Clinical Op Cost	1,956,528	1,954,666	1,952,807	1,950,948	1,949,093	1,947,238	1,945,385	1,943,535	1,941,685	1,939,837
Vacant Space Op Cost	98,985	109,103	280,116	274,782	352,500	347,176	342,420	337,970	408,562	335,264
Savings/Cost/Profit	564,020	546,847	988,880	958,771	929,579	901,276	873,835	847,229	821,433	796,423
		(contract adjust	ment for specia	alty care 600,0	00, PC, 519,00	00			
Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0
Non Recurring Costs										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
New Construction	0	3,461,930	0	3,351,634	0	0	0	0	0	0
Renovate	224,121	0	446,552	0	0	0	0	0	0	0
Leases	353,571	0	0	0	0	0	0	0	0	0
Vacant Space Demolitio	193,321	0	0	0	0	0	165,163	0	0	105,682
								-		•
Non Recurring Revenue										

Recurring Costs										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Inpatient Op Cost	31,043,128	31,250,119	31,387,715	31,593,447	31,817,515	31,977,478	31,672,944	31,439,101	30,872,138	30,527,364
Outpatient Op Cost	36,632,183	36,217,114	35,958,323	36,401,606	38,026,169	37,970,384	38,025,224	38,013,124	37,783,916	37,526,189
Non Clinical Op Cost	1,238,122	1,236,944	1,235,767	1,234,591	1,233,416	1,232,242	1,231,071	1,229,899	1,228,729	1,227,560
Vacant Space Op Cost	42,310	40,944	39,738	38,761	38,097	37,444	36,803	36,173	35,606	35,462
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0
Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0
Non Recurring Costs										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
New Construction	1,318,645	2,493,375	0	0	3,281,610	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	1,101,216	0	0	0	0	0	0	0
Vacant Space Demolitio	0	0	0	0	0	0	0	0	0	0
-	_	_	_		_	_	_			
Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Walla Walla

Recurring Costs							_		
	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	18,467,938	18,269,072	18,107,318	17,974,812	17,847,584	17,719,003	17,586,498	17,443,753	17,318,943
Outpatient Op Cost	17,092,614	16,866,301	16,687,453	16,497,397	16,340,562	16,138,486	15,945,638	15,738,164	15,516,184
Non Clinical Op Cost	1,937,992	1,936,148	1,934,306	1,932,465	1,930,627	1,928,789	1,926,954	1,925,121	1,923,289
Vacant Space Op Cost	335,154	337,041	335,585	333,408	331,152	328,789	325,493	323,541	124,261
Savings/Cost/Profit	772,174	748,664	725,869	703,768	682,340	661,565	641,422	621,893	602,958
Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	C
Non Recurring Costs									
Non Recurring Costs	2014	2015	2016	2017	2018	2019	2020	2021	2022
Non Recurring Costs New Construction	2014 0	2015	2016 0	2017	2018 0	2019 0	2020	2021 0	
_	2014 0 0	2015 0 0	2016 0 0	2017 0 0	2018 0	2019 0 0	2020 0 0		2022
New Construction	0	0	2016 0 0	2017 0 0	2018 0 0	2019 0 0	2020 0 0		
New Construction Renovate	0	0	2016 0 0 0	2017 0 0 0	2018 0 0 0	2019 0 0 0	2020 0 0 0 13,473		C C
New Construction Renovate Leases	0 0 0	0 0	2016 0 0 0	2017 0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	C C
New Construction Renovate Leases	0 0 0 0	0 0	2016 0 0 0 0	2017 0 0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	(

	2014	2015	2016	2017	2018	2019	2020	2021	2022
_									
Inpatient Op Cost	30,210,045	29,914,885	29,648,958	29,469,339	29,270,331	29,079,762	28,876,670	28,655,691	28,435,373
Outpatient Op Cost	37,215,016	36,898,018	36,565,709	36,319,933	35,983,248	35,650,952	35,266,363	34,867,097	34,417,442
Non Clinical Op Cost	1,226,392	1,225,225	1,224,059	1,222,895	1,221,731	1,220,568	1,219,407	1,218,247	1,217,088
Vacant Space Op Cost	35,260	35,038	34,758	35,248	36,031	36,514	36,981	37,547	38,138
Savings/Cost/Profit	0	0	0	0	0	0	0	0	(
Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	(
Non Recurring Costs									
Non Recurring Costs	2014	2015	2016	2017	2018	2019	2020	2021	2022
Non Recurring Costs New Construction	2014 0	2015	2016 0	2017 0	2018 0	2019	2020	2021 0	
	2014 0 0	2015 0 0	2016 0	2017 0 0	2018 0 0	2019 0 0	2020 0 0	2021 0 0	2022
New Construction	2014 0 0 0	0	2016 0 0	2017 0 0	2018 0 0	2019 0 0	2020 0 0 0	2021 0 0 0	
New Construction Renovate	0	0	2016 0 0 0	2017 0 0 0	2018 0 0 0	2019 0 0 0	2020 0 0 0	2021 0 0 0	
New Construction Renovate Leases	0 0 0	0 0 0	2016 0 0 0	0 0 0	2018 0 0 0	0 0 0	0 0 0	0 0 0	
New Construction Renovate Leases	0 0 0	0 0 0	2016 0 0 0 0	0 0 0	2018 0 0 0	0 0 0	0 0 0	0 0 0	

Facility being Reviewed: Walla Walla

Recurring Costs						
Troodining Cools	2004	2005	2006	2007	2008	2009
Inpatient Op Cost	19,009,821	18,656,941	18,806,940		18,631,768	
Outpatient Op Cost	18,268,374	18,456,254		18,183,439		
Non Clinical Op Cost	1,956,528			1,950,948	1,949,093	
Vacant Space Op Cost	154,469		277,680	272,381	350,147	344,857
Savings/Cost/Profit	564,020	546,847	988,880	958,771	929,579	
3	, , , , , ,		,	/	, , , , , , , , , , , , , , , , , , , ,	, , ,
Recurring Savings						
Savings/Cost/Profit	0	0	0	0	0	0
Non Recurring Costs						
	2004	2005	2006	2007	2008	2009
New Construction	0	1,256,182	0	3,351,634	0	0
Renovate	0	0	0	0	0	0
Leases	353,571	0	0	0	0	0
Vacant Space Demolition	159,934	0	0	0	0	0
•						
Non Recurring Revenue						
Savings/Cost/Profit	0	0	0	0	0	0
Receiving Facility 1: Spokar						
	ne	2005	2006	2007	2008	2009
Receiving Facility 1: Spokar	ne 2004	2005 31.250.119	2006 31.387.715	2007 31.593.447	2008 31.817.515	2009 31.977.478
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost	2004 31,043,128	31,250,119	31,387,715	31,593,447	31,817,515	31,977,478
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost	2004 31,043,128 36,632,183	31,250,119 36,217,114	31,387,715 35,958,323	31,593,447 36,401,606	31,817,515 38,026,169	31,977,478 37,970,384
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost	2004 31,043,128	31,250,119 36,217,114	31,387,715 35,958,323 1,235,767	31,593,447	31,817,515 38,026,169 1,233,416	31,977,478 37,970,384 1,232,242
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost	2004 31,043,128 36,632,183 1,238,122	31,250,119 36,217,114 1,236,944	31,387,715 35,958,323	31,593,447 36,401,606 1,234,591	31,817,515 38,026,169	31,977,478 37,970,384
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost	2004 31,043,128 36,632,183 1,238,122 42,310	31,250,119 36,217,114 1,236,944 40,944	31,387,715 35,958,323 1,235,767 39,738	31,593,447 36,401,606 1,234,591 38,761	31,817,515 38,026,169 1,233,416 38,097	31,977,478 37,970,384 1,232,242 37,444
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost	2004 31,043,128 36,632,183 1,238,122 42,310	31,250,119 36,217,114 1,236,944 40,944	31,387,715 35,958,323 1,235,767 39,738	31,593,447 36,401,606 1,234,591 38,761	31,817,515 38,026,169 1,233,416 38,097	31,977,478 37,970,384 1,232,242 37,444
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit	2004 31,043,128 36,632,183 1,238,122 42,310	31,250,119 36,217,114 1,236,944 40,944 0	31,387,715 35,958,323 1,235,767 39,738	31,593,447 36,401,606 1,234,591 38,761	31,817,515 38,026,169 1,233,416 38,097	31,977,478 37,970,384 1,232,242 37,444 0
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings	2004 31,043,128 36,632,183 1,238,122 42,310	31,250,119 36,217,114 1,236,944 40,944 0	31,387,715 35,958,323 1,235,767 39,738 0	31,593,447 36,401,606 1,234,591 38,761 0	31,817,515 38,026,169 1,233,416 38,097 0	31,977,478 37,970,384 1,232,242 37,444 0
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings	2004 31,043,128 36,632,183 1,238,122 42,310	31,250,119 36,217,114 1,236,944 40,944 0	31,387,715 35,958,323 1,235,767 39,738 0	31,593,447 36,401,606 1,234,591 38,761 0	31,817,515 38,026,169 1,233,416 38,097 0	31,977,478 37,970,384 1,232,242 37,444 0
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit Non Recurring Costs	2004 31,043,128 36,632,183 1,238,122 42,310 0	31,250,119 36,217,114 1,236,944 40,944 0	31,387,715 35,958,323 1,235,767 39,738 0	31,593,447 36,401,606 1,234,591 38,761 0	31,817,515 38,026,169 1,233,416 38,097 0	31,977,478 37,970,384 1,232,242 37,444 0
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit Non Recurring Costs New Construction	2004 31,043,128 36,632,183 1,238,122 42,310 0	31,250,119 36,217,114 1,236,944 40,944 0	31,387,715 35,958,323 1,235,767 39,738 0	31,593,447 36,401,606 1,234,591 38,761 0 0 2007	31,817,515 38,026,169 1,233,416 38,097 0	31,977,478 37,970,384 1,232,242 37,444 0
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit Non Recurring Costs	2004 31,043,128 36,632,183 1,238,122 42,310 0 2004 1,318,645	31,250,119 36,217,114 1,236,944 40,944 0 0 2005 2,493,375 0	31,387,715 35,958,323 1,235,767 39,738 0 0 2006	31,593,447 36,401,606 1,234,591 38,761 0 0 2007 0	31,817,515 38,026,169 1,233,416 38,097 0 0 2008 3,281,610 0	31,977,478 37,970,384 1,232,242 37,444 0 0 2009
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit Non Recurring Costs New Construction Renovate Leases	2004 31,043,128 36,632,183 1,238,122 42,310 0 2004 1,318,645 0	31,250,119 36,217,114 1,236,944 40,944 0 0 2005 2,493,375	31,387,715 35,958,323 1,235,767 39,738 0 0 2006	31,593,447 36,401,606 1,234,591 38,761 0 0 2007 0 0	31,817,515 38,026,169 1,233,416 38,097 0 0 2008 3,281,610 0	31,977,478 37,970,384 1,232,242 37,444 0 0 2009 0 0
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit Non Recurring Costs New Construction Renovate	2004 31,043,128 36,632,183 1,238,122 42,310 0 2004 1,318,645	31,250,119 36,217,114 1,236,944 40,944 0 0 2005 2,493,375 0	31,387,715 35,958,323 1,235,767 39,738 0 0 2006	31,593,447 36,401,606 1,234,591 38,761 0 0 2007 0	31,817,515 38,026,169 1,233,416 38,097 0 0 2008 3,281,610 0	31,977,478 37,970,384 1,232,242 37,444 0 0 2009 0 0
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit Non Recurring Costs New Construction Renovate Leases Vacant Space Demolition	2004 31,043,128 36,632,183 1,238,122 42,310 0 2004 1,318,645 0	31,250,119 36,217,114 1,236,944 40,944 0 0 2005 2,493,375 0 0	31,387,715 35,958,323 1,235,767 39,738 0 0 2006 0 1,101,216	31,593,447 36,401,606 1,234,591 38,761 0 0 2007 0 0	31,817,515 38,026,169 1,233,416 38,097 0 0 2008 3,281,610 0	31,977,478 37,970,384 1,232,242 37,444 0 0 2009 0 0
Receiving Facility 1: Spokar Recurring Costs Inpatient Op Cost Outpatient Op Cost Non Clinical Op Cost Vacant Space Op Cost Savings/Cost/Profit Recurring Savings Savings/Cost/Profit Non Recurring Costs New Construction Renovate Leases	2004 31,043,128 36,632,183 1,238,122 42,310 0 2004 1,318,645 0	31,250,119 36,217,114 1,236,944 40,944 0 0 2005 2,493,375 0 0	31,387,715 35,958,323 1,235,767 39,738 0 0 2006 0 1,101,216	31,593,447 36,401,606 1,234,591 38,761 0 0 2007 0 0	31,817,515 38,026,169 1,233,416 38,097 0 0 2008 3,281,610 0	31,977,478 37,970,384 1,232,242 37,444 0 0 2009 0 0 0

2010	2011	2012	2013	2014	2015	2016	2017
18,347,180	18,192,564	17,972,971	17,757,318	17,549,564	17,350,834	17,189,402	17,057,285
17,829,085	17,715,977	17,540,379	17,284,923	17,092,614	16,866,301	16,687,453	16,497,397
1,945,385	1,943,535	1,941,685	1,939,837	1,937,992	1,936,148	1,934,306	1,932,465
340,141	335,736	406,366	333,106	333,033	334,956	333,536	331,394
873,835	847,229	821,433	796,423	772,174	748,664	725,869	703,768
			_				
0	0	0	0	0	0	0	0
2010	2011	2012	2013	2014	2015	2016	2017
		\sim	0	0	0	0	0
0	0	0		Ŭ	_	ŭ	
0	0	0	0	0	0	0	0
	_	ū		_	0	0	
0	0	0	0	0	_		0
0	0	0	0	0	0	0	0
0 0 165,163	0 0	0 0	0 0 105,682	0 0	0 532,327	0	0
0	0	0	0	0	0	0	

2010	2011	2012	2013	2014	2015	2016	2017
31,672,944	31,439,101	30,872,138	30,527,364	30,210,045	29,914,885	29,648,958	29,469,339
38,025,224	38,013,124	37,783,916	37,526,189	37,215,016	36,898,018	36,565,709	36,319,933
1,231,071	1,229,899	1,228,729	1,227,560	1,226,392	1,225,225	1,224,059	1,222,895
36,803	36,173	35,606	35,462	35,260	35,038	34,758	35,248
0	0	0	0	0	0	0	0

0	0	0	0	0	0	0	0

2010	2011	2012	2013	2014	2015	2016	2017
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0

0	0	0	0	0	0	0	0

2018	2019	2020	2021	2022	
16,930,468	16,802,396	16,670,325	15,666,036	15,536,297	335,370,154
16,340,562	16,138,486	15,945,638	15,738,164	15,516,184	326,148,532
1,930,627	1,928,789	1,926,954	1,925,121	1,923,289	36,857,413
329,173	326,838	323,581	321,656	122,413	5,734,718
682,340	661,565	641,422	621,893	602,958	14,388,946
					718,499,763
0	0	0	0	0	0
					718,499,763
2018	2019	2020	2021	2022	
0	0	0	0	0	4607816
0	0	0	0	0	0
0	0	0	0	0	353571
0	0	13,473	0	495,085	1471664
					6433051
0	0	0	0	0	0
					6433051
2040	2040	2020	2024	2022	
2018	2019	2020	2021	2022	577 442 000
29,270,331	29,079,762	28,876,670	28,655,691	28,435,373	577,142,003
29,270,331 35,983,248	29,079,762 35,650,952	28,876,670 35,266,363	28,655,691 34,867,097	28,435,373 34,417,442	695,738,010
29,270,331 35,983,248 1,221,731	29,079,762 35,650,952 1,220,568	28,876,670 35,266,363 1,219,407	28,655,691 34,867,097 1,218,247	28,435,373 34,417,442 1,217,088	695,738,010 23,323,953
29,270,331 35,983,248 1,221,731 36,031	29,079,762 35,650,952 1,220,568 36,514	28,876,670 35,266,363 1,219,407 36,981	28,655,691 34,867,097 1,218,247 37,547	28,435,373 34,417,442 1,217,088 38,138	695,738,010 23,323,953 706,853
29,270,331 35,983,248 1,221,731	29,079,762 35,650,952 1,220,568	28,876,670 35,266,363 1,219,407	28,655,691 34,867,097 1,218,247	28,435,373 34,417,442 1,217,088	695,738,010 23,323,953 706,853 0
29,270,331 35,983,248 1,221,731 36,031	29,079,762 35,650,952 1,220,568 36,514	28,876,670 35,266,363 1,219,407 36,981	28,655,691 34,867,097 1,218,247 37,547	28,435,373 34,417,442 1,217,088 38,138	695,738,010 23,323,953 706,853
29,270,331 35,983,248 1,221,731 36,031 0	29,079,762 35,650,952 1,220,568 36,514 0	28,876,670 35,266,363 1,219,407 36,981 0	28,655,691 34,867,097 1,218,247 37,547 0	28,435,373 34,417,442 1,217,088 38,138 0	695,738,010 23,323,953 706,853 0 1,296,910,819
29,270,331 35,983,248 1,221,731 36,031	29,079,762 35,650,952 1,220,568 36,514	28,876,670 35,266,363 1,219,407 36,981	28,655,691 34,867,097 1,218,247 37,547	28,435,373 34,417,442 1,217,088 38,138	695,738,010 23,323,953 706,853 0 1,296,910,819
29,270,331 35,983,248 1,221,731 36,031 0	29,079,762 35,650,952 1,220,568 36,514 0	28,876,670 35,266,363 1,219,407 36,981 0	28,655,691 34,867,097 1,218,247 37,547 0	28,435,373 34,417,442 1,217,088 38,138 0	695,738,010 23,323,953 706,853 0 1,296,910,819
29,270,331 35,983,248 1,221,731 36,031 0	29,079,762 35,650,952 1,220,568 36,514 0	28,876,670 35,266,363 1,219,407 36,981 0	28,655,691 34,867,097 1,218,247 37,547 0	28,435,373 34,417,442 1,217,088 38,138 0	695,738,010 23,323,953 706,853 0 1,296,910,819
29,270,331 35,983,248 1,221,731 36,031 0	29,079,762 35,650,952 1,220,568 36,514 0	28,876,670 35,266,363 1,219,407 36,981 0	28,655,691 34,867,097 1,218,247 37,547 0	28,435,373 34,417,442 1,217,088 38,138 0	695,738,010 23,323,953 706,853 0 1,296,910,819 0 1,296,910,819
29,270,331 35,983,248 1,221,731 36,031 0	29,079,762 35,650,952 1,220,568 36,514 0	28,876,670 35,266,363 1,219,407 36,981 0	28,655,691 34,867,097 1,218,247 37,547 0	28,435,373 34,417,442 1,217,088 38,138 0	695,738,010 23,323,953 706,853 0 1,296,910,819
29,270,331 35,983,248 1,221,731 36,031 0 2018	29,079,762 35,650,952 1,220,568 36,514 0 0 2019 0	28,876,670 35,266,363 1,219,407 36,981 0 0 2020 0 0	28,655,691 34,867,097 1,218,247 37,547 0 0 2021 0 0	28,435,373 34,417,442 1,217,088 38,138 0 0 2022	695,738,010 23,323,953 706,853 0 1,296,910,819 0 1,296,910,819 7,093,630 0
29,270,331 35,983,248 1,221,731 36,031 0 2018 0 0	29,079,762 35,650,952 1,220,568 36,514 0 0 2019 0 0	28,876,670 35,266,363 1,219,407 36,981 0 0 2020 0 0	28,655,691 34,867,097 1,218,247 37,547 0 0 2021 0 0	28,435,373 34,417,442 1,217,088 38,138 0 0 2022 0 0	695,738,010 23,323,953 706,853 0 1,296,910,819 0 1,296,910,819
29,270,331 35,983,248 1,221,731 36,031 0 2018	29,079,762 35,650,952 1,220,568 36,514 0 0 2019 0	28,876,670 35,266,363 1,219,407 36,981 0 0 2020 0 0	28,655,691 34,867,097 1,218,247 37,547 0 0 2021 0 0	28,435,373 34,417,442 1,217,088 38,138 0 0 2022	695,738,010 23,323,953 706,853 0 1,296,910,819 0 1,296,910,819 7,093,630 0 1,101,216 0
29,270,331 35,983,248 1,221,731 36,031 0 2018 0 0	29,079,762 35,650,952 1,220,568 36,514 0 0 2019 0 0	28,876,670 35,266,363 1,219,407 36,981 0 0 2020 0 0	28,655,691 34,867,097 1,218,247 37,547 0 0 2021 0 0	28,435,373 34,417,442 1,217,088 38,138 0 0 2022 0 0	695,738,010 23,323,953 706,853 0 1,296,910,819 0 1,296,910,819 7,093,630 0
29,270,331 35,983,248 1,221,731 36,031 0 0 2018 0 0 0	29,079,762 35,650,952 1,220,568 36,514 0 0 2019 0 0 0	28,876,670 35,266,363 1,219,407 36,981 0 0 2020 0 0 0	28,655,691 34,867,097 1,218,247 37,547 0 0 2021 0 0 0	28,435,373 34,417,442 1,217,088 38,138 0 0 2022 0 0 0	695,738,010 23,323,953 706,853 0 1,296,910,819 0 1,296,910,819 7,093,630 0 1,101,216 0
29,270,331 35,983,248 1,221,731 36,031 0 2018 0 0	29,079,762 35,650,952 1,220,568 36,514 0 0 2019 0 0	28,876,670 35,266,363 1,219,407 36,981 0 0 2020 0 0	28,655,691 34,867,097 1,218,247 37,547 0 0 2021 0 0	28,435,373 34,417,442 1,217,088 38,138 0 0 2022 0 0	695,738,010 23,323,953 706,853 0 1,296,910,819 0 1,296,910,819 7,093,630 0 1,101,216 0

New Run 11/03

Capital Costs Summary										
	Status Quo (Plus capital)	Original Market Plan	100% Contract	Alt 1	New Alt 2					
Facility Being Revie	wed: Walla Walla									
New Construction	-	\$ 7,867,783	\$ 4,607,816	\$ 4,607,816	4607816					
Renovation	-	\$ 0	\$ 0	\$ 0	0					
Total	-	7,867,783	4,607,816	4,607,816	7,484,237					
Receiving Facility 1	: Spokane									
New Construction	-	\$ 7,093,630	\$ 7,093,630	\$ 7,093,630	\$ 7,093,630					
Renovation	-	-	\$ 0	\$ 156,737	\$ 0					
Total	-	7,093,630	7,093,630	7,250,367	7,093,630					
Total		14,961,413	11,701,446	11,858,183	14,577,867					

Capital Cost	Status Quo	Original	100%		
Summary	(Plus capital)	Market Plan	Contract	Alt 1	Alt 2
Facility Being Revie	wed: Walla Walla				
New Construction	0	7,867,783	4,607,816	4,607,816	6,813,564
Renovate	0	0	0	0	686,372
Total	0	7,867,783	4,607,816	4,607,816	7,499,936
Receiving Facility 1	: Spokane				
New Construction	0	7,093,630	7,093,630	7,093,630	7,093,630
Renovate	0	0	38,247	0	155,383
Total	0	7,093,630	7,131,877	7,093,630	7,249,013
Grand Total	0	14,961,413	11,739,693	11,701,446	14,748,949

All four scenarios - Market Plan, Contract, Alt 1 and Alt 2 - require that two HVACs be installed. This is an equipment purchase. Installation is at two different locations and would require \$500,000 per HVAC's systems

	Status Quo (Plus	Original	100%		
Capital Cost Detail	capital)	Market Plan	Contract	Alt 1	New Alt 2
Facility Being Reviewed: Walla	Nalla				
New Construction	0	7,867,783	4607816	4607816	4607816
Renovate	0	0	0	0	0
Leases	0	942,855	353571	353571	353571
Vacant Space Demolition	0	1,528,351	1505051	1505051	1471664
Capital Cost for Status Quo	30,381,824	0	0	0	0
Total	\$30,381,824	\$10,338,989	\$6,466,438	\$6,466,438	\$6,433,051
Receiving Facility 1: Spokane					-
New Construction	0	7,093,630	7,093,630	7093630	\$ 7,093,630
Renovate	0	0	0	156737	\$ 155,383
Leases	0	1,101,216	1,101,216	1101216	1,101,216
Vacant Space Demolition	0	0	0	0	0
Capital Cost for Status Quo	53,521,162	0	0	0	0
Total	\$53,521,162	\$8,194,846	\$8,194,846	\$8,351,583	\$1,101,216

Grand Total \$83,902,986 \$18,533,835 \$14,661,284 \$14,818,021 \$7,534,267

All four scenarios - Market Plan, Contract, Alt 1 and Alt 2 - require that two HVACs be installed. This is an equipment purchase. Installation is at two different locations and would require \$500,000 per HVAC's systems

	Status Quo				
	(Plus	Original	100%		
Capital Cost Summary	capital)	Market Plan	Contract	Alt 1	Alt 2
Facility Being Reviewed: Walla W	alla				
New Construction	0	7,867,783	4,607,816	4,607,816	\$ 6,813,564
Renovate	0	0	0	0	\$ 686,372
Leases	0	942,855	353,571	353,571	353,571
Vacant Space Demolition	0	1,528,351	1,528,351	1,528,351	1,528,351
Capital Cost for Status Quo	30,381,824	0	0	0	0
Total	30,381,824	10,338,989	6,489,738	6,489,738	9,358,558
Receiving Facility 1: Spokane					
New Construction	0	7,093,630	0	7,093,630	\$ 7,093,630
Renovate	0	0	38,247	0	\$ 155,383
Leases	0	1,101,216	7,093,630	1,101,216	1,101,216
Vacant Space Demolition	0	0	0	0	0
Capital Cost for Status Quo	53,521,162	0	0	0	0
Total	53,521,162	8,194,846	7,131,877	8,194,846	8,350,229
Grand Total	83,902,986	18,533,835	13,621,615	14,684,584	17,708,787

All four scenarios - Market Plan, Contract, Alt 1 and Alt 2 - require that two HVACs be installed. This is an equipment purchase. Installation is at two different locations and would require \$500,000 per HVAC's systems

SUMMARY					
Operating					
Cost					
Summary	Status Quo	Original			Alt 2 retain psy
(10-30)	(Plus capital)	Market Plan	100% Contract	Alt 1	@ Walla Walla
New Run 11/03	•				

	Original			
Status Quo	Market Plan	100% Contract	Alternate 1	New Alternate 2
ved: Walla Walla				
623,401,971	679,085,797	667,995,864	710,300,270	718,499,763
Spokane				
1,275,373,051	1,296,910,821	1,296,910,819	1,302,571,211	1,296,910,819
\$1,898,775,022	\$1,975,996,618	\$1,964,906,683	\$2,012,871,481	\$2,015,410,582
	ed: Walla Walla 623,401,971 Spokane 1,275,373,051	Status Quo Market Plan ed: Walla Walla 623,401,971 679,085,797 Spokane 1,275,373,051 1,296,910,821	Status Quo Market Plan 100% Contract ed: Walla Walla 623,401,971 679,085,797 667,995,864 Spokane 1,275,373,051 1,296,910,821 1,296,910,819	Status Quo Market Plan 100% Contract Alternate 1 ed: Walla Walla 623,401,971 679,085,797 667,995,864 710,300,270 Spokane 1,275,373,051 1,296,910,821 1,296,910,819 1,302,571,211

In all four scenarios: Market Plan, Contract, Alt 1 and Alt 2 require that two HVACs be installed. This is an equipment purchase. Installation is at two different locations and would require \$500,000 per HVAC's system

OLD NUMBERS

Operating						
Cost		Original			Alt 2 retain psy	
Summary	Status Quo	Market Plan	100% Contract	Alt 1	@ Walla Walla	
Walla Walla						
Operating Costs	\$ 623,401,957	\$ 679,085,797	\$ 667,979,931	\$ 710,284,337	\$ 690,310,054	
Spokane						
Operating Costs	\$ 1,276,118,406	\$1,296,910,820	\$1,292,905,732	\$ 1,302,571,211	\$ 1,292,905,732	
Grand TOTAL	\$ 1,899,520,363	\$ 1,975,996,617	\$ 1,960,885,663	\$ 2,012,855,548	\$ 1,983,215,786	
Grand Total	\$83,902,986	\$18,533,835	\$15,188,272	\$15,189,626	\$17,708,787	
Grand Total plus	\$1,983,423,349	\$1,994,530,452	\$1,976,073,935	\$2,028,045,174	\$2,000,924,573	
In all four scenarios: Market Plan, Contract, Alt 1 and Alt 2 require that two HVACs be						
installed. This is a	n equipment purc	hase. Installation	n is at two differer	nt locations and w	ould require	

SUMMARY

New Run 11/03

Life Cycle Costs New Run

Life Cycle Costs							
	Status Quo	Original Market Plan	100% Contract	Alternate 1	New Alt 2		
Facility Being Reviewed: V	Valla Walla						
Recurring	\$ 623,401,959	\$ 679,085,797	667,995,864	710,300,270	718,499,763		
Non Recurring	\$ 30,381,824	\$ 10,338,989	6,466,438	6,466,438	6,433,051		
Total	\$ 653,783,783	\$ 689,424,786	674,462,302	716,766,708	724,932,814		
Receiving Facility 1: Spoka							
Recurring	\$ 1,275,373,057	\$ 1,296,910,821	1,296,910,819	1,302,571,211	1,296,910,819		
Non Recurring	\$ 53,521,162	\$ 8,194,846	8,194,846	8,351,583	8,194,846		
Total	\$ 1,328,894,219	\$ 1,305,105,667	1,305,105,665	1,310,922,794	1,305,105,665		
TOTAL	1,982,678,002	1,994,530,453	1,979,567,967	2,027,689,502	2,030,038,479		

Monday October 27 Run							
Life Cycle Costs							
		Original Market					
	Status Quo	Plan	100% Contract	Alternate 1			
Facility Being Reviewed: Walla Walla							
Recurring	\$ 623,401,959	\$ 679,085,797	\$ 645,239,780	\$ 688,044,779			
Non Recurring	\$ 30,381,824	\$ 10,338,989	\$ 6,466,438	\$ 6,466,438			
Total	\$ 653,783,783	\$ 689,424,786	\$ 651,706,218	\$ 694,511,217			
Receiving Facility 1: Spokane							
Recurring	\$ 1,275,373,057	\$ 1,296,910,821	\$ 1,291,376,833	\$ 1,301,192,380			
Non Recurring	\$ 53,521,162	\$ 8,194,846	\$ 8,350,229	\$ 8,351,583			
Total	\$ 1,328,894,219	\$ 1,305,105,667	\$ 1,299,727,062	\$ 1,309,543,963			
	1 982 678 002	1 994 530 453	1 951 433 280	2 004 055 180			

SUMMARY

New Run 11/20

NPV						
	01-1	Original Market	4000/ 0 4 4	Altamatad	Name Alkania ata O	
	Status Quo	Plan	100% Contract	Alternate 1	New Alternate 2	
Facility Being Reviewed: Wall	a Walla					
Recurring	-	\$ -49,374,139	\$ -44,593,893	\$ -86,898,299	-\$95,097,804	
Non Recurring	-	\$ 20,042,835	\$ 23,915,386	\$ 23,915,386	\$23,948,773	
Total	-	\$ -29,331,304	\$ -20,678,507	\$ -62,982,913	-\$71,149,031	
Receiving Facility 1: Spokane						
Recurring	-	\$ -21,537,770	\$ -21,537,768	\$ -27,198,160	\$ -21,537,768	
Non Recurring	-	\$ 45,326,316	\$ 45,326,316	\$ 45,169,579	\$ 45,326,316	
Total	-	\$ 23,788,546	\$ 23,788,548	\$ 17,971,419	\$ 23,788,548	
		19,283,463	3,110,041	-45,011,494	-70,579,773	

Monday Run October 25							
NPV							
		Original Market					
	Status Quo	Plan	100% Contract	Alternate 1	Alternate 2		
Facility Being Reviewed: Walla Walla							
Recurring	-	\$ -49,374,151	\$ -21,837,821	\$ -64,642,820	\$ -115,407,298		
Non Recurring	-	\$ 20,042,835	\$ 23,915,386	\$ 23,915,386	\$ 21,038,965		
Total	-	\$ -29,331,316	\$ 2,077,565	\$ -40,727,434	\$ -94,368,333		
Receiving Facility 1: Spokane							
Recurring	•	\$ -21,537,764	\$ -16,003,776	\$ -25,819,323	\$ -17,532,675		
Non Recurring	-	\$ 45,326,316	\$ 45,170,933	\$ 45,169,579	\$ 45,170,933		
Total	-	\$ 23,788,552	\$ 29,167,157	\$ 19,350,256	\$ 27,638,258		
		19,283,463	30,889,050	-21,384,545	-66,730,075		

Error on contraact was an IBM calculation error, which was corrected

NAME OF FACILITY BEING STUDIED

Preferred alternative description and rationale:

	Status Quo	Original Market Plan	100% Contract	Alternate # 1	Alternate # 2
Short Description:		Construct new nursing home	Contract nursing home in communities	Lease space in community. VA staff; purchase food services;	
Total Construction Costs from construction detail sheet	83,902,986	18,533,835	14,661,284	14,818,021	7,534,267
Life Cycle Costs	1,982,678,002	1,994,530,453	1,979,567,967	2,027,689,502	2,030,038,479
Impact on Access		Minimal; 70% of patients in 2003, are within 70 miles of VAMC	Patients would be placed within community where lives	Minimal; 70% of patients in 2003, are within 70 miles of VAMC	
Impact on Quality			None. Community nursing homes use RAI/MDS	No change	
Impact on Staffing & Community			Closure of NHCU and other inpatient areas results in major reduction in staff needed.	Able to retain some staff in, primarily clinical, nurses, nursing assistants.	
Impact on Research and Education			NA	NA	
Optimizing Use of Resources					
Support other Missions of VA					
Other significant considerations					